

Venture Capital for East Africa

November 2015

Introduction



- \$80 million VC fund backing the "New Stars" of East Africa
- In addition to EIB's Impact Financing Envelope, investors include CDC (DfID Impact Fund), Norfund, FMO, Proparco, JP Morgan, AXA, DGGF, Triodos Bank, family offices and HNWIs.
- EIB's support for Novastar's venture strategy:
 - Enabled target fund size
 - Signaled other investors
- Investment Strategy: VC, not PE
 - Multi-round investor: seed, early, venture, growth stages
 - Fail early, fail cheap / back winners through the growth cycle
 - East Africa Community + Ethiopia
 - Sector-agnostic
 - Focus on largest markets
 - Impact a result of commercial growth and success; not an end in itself

Objective: Grow Breakthrough Businesse

Novastar targets breakthrough businesses serving the aspiring mass market. Breakthrough businesses...

- Grow rapidly to scale by meeting demand for basic goods and services like education, sanitation, information and energy:
 - Satisfying latent demand, not perceived needs.
 - Joining, shaping & expanding existing markets rather than seeking to create new ones (unlike technology businesses).
 - Addressing the twin problems of access and affordability.
- Innovate business models and adapt technologies to profitably:
 - Widen market access
 - Reduce cost and price
 - Improve quality
- Thereby generate attractive financial returns and large scale social benefits for low-income consumers and producers.

What We Look For...



ENTREPRENEURIAL TEAM

- Character
- Capacity
- Ambition
- Possibility of scale
- Clear, "simple" strategy
- Business model innovation
- Symbiotic relationship

Our Portfolio Illustrates the Strategy





















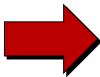




Investing in Micro-forestry

Deforestation ⇔ Poverty







- Deforestation feeds a cycle of poverty *
- Africa becoming an importer of wood with wood demand growing by 70% to 2030
- Charcoal prices up 3x in the last 8 years
- Limited opportunity to expand forestry * plantations





- From seedlings to sawmills: vertically integrated microforestry business
- 1.8 million trees planted with 6,300 * dryland farmers in Kilifi County
- No land constraint, lower planting costs, lower fire and disease risks
- Life-changing income for dryland subsistence farmers in Eastern Kenya

Bottom Rungs of the Ladder Are Broken OVASTART



Africa's Capital Ladder

- Only 6 of 84 funds investing in Sub-Saharan Africa focus on early stage companies*
- Only 12% of 84 investors will consider a deal < \$500k*
- Only 4 of 128 self-identified impact investment funds invest at venture stage in Africa**
- * Monitor Group, "Promise and Progress: Market-Based Solutions to Poverty in Africa" May 2011.
- ** ImpactBase, Global Impact Investing Network (GIIN). www.impactbase.org. One of the four is focused exclusively on West Africa. 1/12

Why the Opportunity is Ripe Now



- Sustained economic growth
 - Economic output in Africa has doubled over the last decade¹
 - ◆ 1 billion people in Africa now, rising to 2 billion by 2050, with those who are economically active growing from 56% to 66% over the period (the reverse of the West)²
- Rapid urbanization
 - ◆ 40% live in urban areas now rising to near 66% by 2050³...
 - Enabling easier access to, and greater sophistication of consumers
- Improving governance
 - Regulatory environment becoming more business friendly
- Emerging enabling platforms
 - Globalization of technologies, methodologies and human capital (e.g. returning diaspora)
 - Mobile technologies making consumers more connected and market 'savvy'
 - Low cost transaction platforms (e.g. Mpesa)

Together, these factors are now unlocking a consumer-led growth play.





Thank You